NATIONAL AMERICAN WOMAN SUFFRAGE ASSOCIATION MEMBER OF INTERNATIONAL WOMAN SUFFRAGE ALLIANCE AND OF NATIONAL COUNCIL OF WOMEN PRESIDENT, ANNA HOWARD SHAW, MOYLAN, PA. 1ST VICE-PRESIDENT, CATHARINE WAUGH MCCULLOCH.
EVANSTON, ILLS. TREASURER, JESSIE ASHLEY, 505 FIFTH AVENUE, NEW YORK CITY AUDITORS LEXINGTON, KY.

ALICE STONE BLACKWELL

45 BOUTWELL AVENUE, DORCHESTER, MASS 2ND VICE-PRESIDENT, KATE M. GORDON, 1800 PRYTANIA STREET, NEW ORLEANS, LA. CORRESPONDING SECRETARY, MARY WARE DENNETT.
505 FIFTH AVENUE, NEW YORK CITY CHAIRMAN PRESS COMMITTEE MISS CAROLINE I, REILLY.
505 FIFTH AVENUE, NEW YORK CITY RECORDING SECRETARY, ELLA S. STEWART,
5464 JEFFERSON AVENUE, CHICAGO, ILLS. COLLEGE EQUAL SUFFRAGE LEAGUE PRESIDENT, MISS M. CAREY THOMAS, BRYN MAWR, PA. FRIENDS EQUAL RIGHTS ASSOCIATION
PRESIDENT, MARY BENTLEY THOMAS, EDNOR, MARYLAND TELEPHONE 6855 BRYANT AFFILIATED SOCIETY

THE EQUAL FRANCHISE SOCIETY

PRESIDENT, MRS. MACKAY, 1 MADISON AVENUE. NEW YORK (Trade all and Journal) NATIONAL HEADQUARTERS, 505 FIFTH AVE., NEW YORK August 28th 1911 Dear Miss Gordon The last paragraph of your Board letter of August 18th might perhaps be answered still further, in addition to Miss Ashley's letter of August 21st. You say, in reference to the trip of Miss Gruening and Miss Fleming: "Referring to Mrs. McCulloch's astounding news in her letter to Miss Shaw, I wish to report I was not one of the 'most active suffragists' included by our National Corresponding Secretary. I receivedno such communication, and awaitiwith interest and anxiety the authority of such action without the sanction of the Official Board." I am sure your apparent suspicion and resentment would be lessened, if not entirely removed, if you realized the facts. It would, of course, be a help in the work, if your instinct and your first thought were born of confidence and co-operation instead of suspicion and resentment, but that not being the case, I will, for the present, continue to make explanations. The facts are these:- in her letter of June eighth, Miss Ashley wrote to the Board, in connection with the financial appeal, as follows:- "Also, later in the season, we hope to sand some-body out to explain the situation, and to visit the right people, and to try to get money in hand before the Convention; she can, at the same time, push The Journal. I sincerely hope you will approve these plans, and if you have any others, do please suggest them." This distinctly asked the sanction and help of the Board. There were no suggestions whatever from any members of the Board, and indeed no replies except from Miss Clay, who said that any such plan was part of a treasurer's work, and so long as it was constitutional, would, of course, be legitimate. After waiting an amply reasonable time for suggestions from the Board, the plan for the trip was completed. It was necessary

[ Aug 28, 19117 Miss Gordon, ---#2 to do this promptly in order to secure the services of Miss Gruening and Miss Fleming. Had we waited to report all the details to the Board, we should have lost the opportunity entirely. There was no attempt whatever to cover the whole country, nor to include all the active Suffragists in the limited area which they could have time to cover, or to which we could afford to send them . The women to whom we sent letters were selected from among those who had been the most frequent correspondents with headquarters, and had shown the livest interest in the work. The State President was included in each case, of course. Letters were not sent to members of the Board, for the simple reason that we knew their whereabouts in September and did not have to inquire, and the Board members know our problems and needs and require no one to explain. It was, however, a foregone conclusion that the girls would get in touch with Mrs. McCulloch and Mrs. Stewart when in Illinois, and with Miss Clay, if they went to Kentucky, but we had not planned to send them west of the Mississippi or as far south as Louisiana. We did not think it wise to explain in advance that their errand was primarily a money-raising one, hence the somewhat mysterious sound of the letters. I trust this clears away the fog. Sincerely yours many ware Dewell Corresponding Secretary MWD/MMB

Think Miss Shaw's letter of

Angust 15th is misleading and I do not see why my refusal to have

the S. J. A. Fund pay past expenses places her in an unconfortable

position in regard to the premise of \$1000 made to the President of

California. I have distinctly stated in a recent letter that I had

no objection to the S. J. A. Fund money being used in California so why

cannot the money be sent. I do object to having it liberate the

Anthony \$1500 (and if the Anthony why set the Bruce) a debt contracted

before the fund was collected. I want to be able to make a statement

that the money I am responsible to the denors for served in a cem
lest

paign and did not pay mank campaign bills contracted for before its

collection.

Of course my letter sent out to the Federated Clubs from H'ors. did not say "the time the money was to be used". But it was intended to convey in its spirit that any denetion to hiss inthony's Demorial was for present or future campaigns, certainly not past compaigns. There was no vote taken by the Convention in 1910 that I know anything about. Before the Business Committee prior to the Convention the Board approved my continuing the plan of Collection and I was to have been giring a hearing before the convention. But it never took place so I do not see when the vote Riss Shaw refers to occurred . There was however a vote taken at Buffalo when we rescinded the origina vote which made the S. B. A. Hemorial June the the Etl annual revenes spent for current expenses. We then consecrated any money donated specifically to the Bembriel Fund to campaign purposes. In this regard I recall that Mrs. Lewis gave Miss Shaw a certain sum in the early months of 1910 which Mics they spent in ourrent expenses but which she wished credited to the E. B. A. Fund and this I refused to do.

I regret I am not in a position to give a report of the amount collected in the S. B. A. Fund. I reported and sent to the Tresurer in April over \$300 0 and since then amounts that will make my collections approximate \$3500. These collections do not include from Journal appeals the amounts sent direct to the Ntl Treasury or from Clubs in response te my letter until I have a statement from the Tresurer I cannot say exempt what amount Miss Shaw feels as her collections are exemine from the condition that they should be applied to present and future campaigns and net lest ones. As I have always tried to observe the spirit and net the letter, I feel that Miss Shaws wardsx letter sustains my contention for while she says "I made no such conditions, I simply stated it "was to be used for campaign purposes. The donors knew there were at that time several campaigns in active process." Those campaigns are active campaigns to-day not lost one and I think we can use the fund and should use the fund for them but we have no meral right to use it to pay Oklahoma indebyednesses incurred before the fund was collected. And that what the payment of the Mary Anthony legacy amounts to. I dismiss without consideration the miam implied reflection when makes Miss Shaw fails "to see the logic which makes a thing right when it is in favor of a person whose work we appreciate and wrong in favor of another."

As the convention is so close at hand I will reserve the right to make no comment the Boyer -Blackwell feature of the criticism I think I can vindicate my position there too.

Referring to Mrs. Mccullech's asteunding news in her letter to Miss Shaw, I wish to report I was not me of the "most active suffragists" included by our Ntl Corresponding Secretary. I received no such communication, and await with interest and anxiety the authority of such action without the sanction of the Official Board.

Very truly.

Very truly, Kate M. Gordon.

August 16, 1911. Dear Member of the Official Board: I was very glad to receive letters from the members of the Board and to realize that a majority see my point of view in regard to the expenses of the S.B.A. Fund being paid out of the National Treasury, as well as not being used to pay campaign indebtedness antedating its collection. In regard to the point raised by Miss Show on the \$1400 contribution by the College League, I wish to express as my point of view that the College reague has assumed that contribution towards the rent, and in se doing they must have felt that they were getwards the rent, and in so doing they must have reit that they were getting a proquid quo for what they were paying, at least so I judge from Miss Thomas' letter to me. We must not less sight of the fact that in paying us that amount they are using the services of our Corresponding Secretary, whose salary is paid for by the National Association. Furthermore, we were forced, under the exigencies of the situation, to rent headquarters much larger than were necessary for our use; therefore, if that responsibility can be turned into a financial asset, I do not see why it should relieve any of the others from paying their share not see why it should relieve any of the others from paying their share of the rent. Anyway we look at it, the National officers have been careless in committing the National Association to hire rooms for at least three months beyond the Convention, and it seems to me that if we could go to the Convention without having placed the National Associat tion under any financial obligation whatseever, we would only be doing our duty in the matter. Therefore I see no reason for not accepting the \$1400 from the College League. I wish furthermore to state that I think Miss Shaw ought to have an understanding with Mrs. Belmont or her representative, for I note, according to the check reported having been received, that Mr. McMahon distinctly states that it is on account of a promise to contribute \$1000 to help pay rent, etc. for the twelve months, beginning August lat. In order that there be no further misunderstanding, I think it well to find out exactly what is meant by that, and whether a six months' contract will be equally binding. This is only basiness. Very cordially yours,
Mate M. Gardon Dictated but not read.

Richmond, Ky.

Aug. 5th. 1911. Aug. 7th."

My dear Miss Gordon,

I left the efficient copy of anletter open in order to write you a personal letter inanswer to your lest. I commenced it Saturday, was interrupted, and begin again today. I thank you for the information about the Louisiana Constitution.

In answer to your question about the choice of speakers for the convention I will say that I think I have been treated with all proper courtesy. It was at my request that Miss Virginia P.Robinson, 1710 Rosewood, Louisville, was appointed local member of the Program Committee rather than myself. She is president of the Louisville Suffrage Club; and I felt the Louisville women had far better ideas of whom they would like on the program than I would have. I have given what suggestions I thought would be useful about speakers from the state; but I have limited my suggestions to those.

And now to turn to that dreadful Belmont pledge. I, like you, was staggered. I waited till I heard from Mrs.McCulloch before whiting an official letter to any one; and I calculate that the mail took a copy of it to you the very morning you received the joint reply of Miss Shaw and Miss Ashley. I hope you got it in time to know you did not stand alone in your opinion of that pledge. I felt myself bound to reply as guardedly as I could, because the convention is to meet in Louisville, and I am the representative of Ky.on the Board, and courtesy demands that I shall make the situation as pleasant to everybody as I can. In looking over my letter on that occasion, I hope I have not, by quoting Miss Ashley's remark about "five straight votes without conditions" made it possible for any one to suppose that I thought any member of the Board would have accepted such a condition, if she had known it. I suppose, too, that

those in headquarters justified themselves by expecting Miss Shaw to have that clause cancelled. I have just received this morning Mrs. Stewart's dignified statement of her position. I cannot thank you too much for your insistance upon having a clear understanding of the matter. I sent the enclosed letter to all the members on its date, except you and Mrs. McCulloch, which I held back to enclose a personal letter. I sent Mrs. McCulloch's Saturday. You will see that you and I hold almost precisely the same view about the force of the vote which carried headquarters to New York. I have acted on your saying that you knew of no reason why Miss Shaw should not be asked about that Washington City pledge of Mrs. Belmont's. I am thoroughly tired of not knowing what I am voting about, and I would rather risk giving some offense than keep on going on on the dark. I do not quite agree with you about Mrs. Belmont's last pledge, though I can see that she might easily have overlooked that she did not qualify it in exactly the same manner as she did the original pledge, and that she might have meant it simply for a re-iteration of the original one.

I note what you say about a secret about the Press work. I can unqualifiedly say I will keep it secret till you relaese me, if you tell it to me, though I know Mrs. Beanett would be consumed with curiosity. But I am going to leave it with you whether or not to tell me, for the reason that the Ky.E.R.A. is the host of the Convention, and I do not wish to be too much ruffled to enable me to be very courteous to every body on that occasion; and because I still have a task in the auditing of the books which I dread this yeat, though I never did so before. Bearing these two facts in mind, I shall be glad to have any light on the whole situation that you can throw. I think already our new rule of sending copies of all official letters is enablingthe outside members of the Board to stand more confidently, for at least they know what their colleagues are

- Aug 5, 1911 1

I received my copy of your official letter about the S.B.A fund too late to guide my vote about the votes already cast, though I will revoke mine as Mrs. Stewart has done, if you wish it. I intend to vote just as you in think best about that fund; for I think it would be an injustice to you if the Board should not respect all the conditions you have promised to donors.

I will say I think exactly as you do about that \$504 to Mrs.Boyer, unless a part of the fund was on hand at the time theose bills were made, - that is, before the Washington City convention.

If you object to it, I shall revoke my vote about paging the note to the trustees of the Mary Anthony Fund out of the S.B.A. fund. But otherwise I think it a good arrangement both for it and the Laura Bruce fund. For at present the Association is in debt for both sums. If we should send your fund to California and win, the National would still be in debt. But if these two notes are paid, and the money sent to California (Which would be a necessary condition) and we should win, then the National would be out of debt. Of course, if the campaign is lost, the money is gone equally either way, and the Association would be in debt. Have you considered this point? I can see that you may not like it because you may not feel that you can refer to the money as having helped to win the California campaign; though with what thought I have yet given that seems to me a technicality which could be easily overcome. I have about made up my mind to try to dispose of the Bruce Fund during my life, rather than keep it for a future Ky. campaign; but I want to put it to a wimning campaign. However, I think you are entitled to have your wishes scrupulously regarded; and I shall do so, if I can revoke my vote, which has already gone in. I suggest to you that if you are not satisfied with the payment of that \$504 to Mrs. Boyer that you get a note from the Board to be reutrned to your fund from the first bequest which comes in. You know one is expected this fall; and I think your chances are better there than in trying to have it

paid back from the general treasury when there is no money in it, and not likely to be soon. I think putting your case before the public in the Woman's Journal ought to be your very last resort, both in justice to yourself, and for the good of the future gifts to the Association. The slightest hint that the Board dad not respect the conditions promised by the Chairman of the S.B.A. fund would cut off gifts fatally, I think.

Please remember me to your sisters/
Very cordially yours,

HIL HANNIN

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Dear Miss Gordon: -

I have your letters to Miss Ashley, Miss Shaw and to the Board. If a letter giving the entire condition of Mrs. Belmont's pledge was sent to the Board by Miss Ashley and Mrs. Dennett or by Miss Shaw, it failed to reach me also. I did not know of the conditions attaching to the offer of Mrs. Belmont until the recent letter in reference to which you wrote. I consider your point well taken and am very glad that Mrs. Belmont has withdrawn the conditions attaching to her gift as I understand she has from Miss Shaw's letter. While it is customary both in the National and in our State for denors to specify in which of our departments or special work they wish their money to be spent, it seems to me that the improper use of money begins to come in when a tempting bait is held before an Associa ion which may be theirs if they conform their action to some desire or scheme or plan of the prospective donor. It appears to me that that is the first step toward improper money influence. I am not quite sure that Mrs. Belmont withdrew the condition that the New York headquarters remain the National headquarters, but evidently Miss Ashley and those at headquarters believe that she will be satisfied with the six months lease and give \$500. toward the rent. If she does so and has withdrawn the other condition, I see no harm in continuing according to our first vote. Of course as I have said in former letters, I regret the delay in the National Convention against which I voted on the first vote sent out on that question and which has left us in these embarrassing circumstances of having to decide questions which should have been decided by the convention. But as that cannot now be undone we must do the next best thing.

Yours sincerely.

Ecca S. Slewart.

August 1, 1911. Dear Member of the Official Board: Referring to the vote sent out by Miss Shaw in regard to taking up the note due the Mary Anthony bequest, and pledged to the campaign in Oklahoma last year, I want to say that if the S.B.A Fund referred to is the one collected by me, and not the Thomas Garrett Fund, that I wish to present my point of view upon paying out the Fund collected for campaign purposes. I have distinctly stated and restated to correspondents to whom I appealed for contributions, that money collected by me for the Fund would not be used except for campaign purposes, and that it would not be used in driblets during the collection, and would not be touched until the Fund was collected. You can therefore realize my surprise, upon receiving a letter the other day from Miss Ashley, and learning that \$504 of it had been used to pay Mrs. Boyer's indebtedness in Oklahoma, and which amount was due her prior to April 1910. I have never had a statement of the total collection until I received a letter from New York, July 24, stating it to be \$45.64.61, and I learned in reply to a question regarding the auditing that "Miss Ashley did not think auditing was necessary inasmuch as nothing had been taken from the Fund, unless it had been the \$504 sent to Mrs. Boyer". Now, if the money collected by me, most of which has come in since January and largely upon representation in the Woman's Journal, is taken to pay up expenses of past campaigns, I consider that I am placed in a false light to the contributors, and I wish to record my protest against it. I am perfectly willing that every cent of it go into the California campaign and that it be presented in Miss Anthony's memory, because that is a campaign that belongs to the present and has arisen since the contributions were given, but I do not feel that we are justified in paying the expenses of a past campaign. There is only one condition in that regard, and that is, that when Mrs. Boyer was almost crazy because of the money owing to her to carry on the campaign in Oklahoma, I wrote to Miss Blackwell and asked if she could possibly lend her \$200 pending the investigation that would be made in the financial situation between Mrs. Boyer and the Associabe made in the financial situation between Mrs. Boyer and the Association, and that if it were proven that she had had her full quota of money, then I would see that Miss Blackwell was repaid this \$200 out of the S.B.A. Fund, and I am willing to do this, but in order to do it I would go to certain ones who gave me money and ask them to allow me to use it in that was for this past debt. I therefore ask Miss Shaw to send out a vote in accordance with my point of view. If the Board does not sustain me in believing that the money should only be spent for present or future campaigns, and not applied to past indebtedness of the Association, I will abide by the result, but will reserve the right to use the columns of the Woman's Journal to show that I wished to keep faith with the conditions under which the money was given. I therefore vote No upon the two propositions sent out by the President in reference to the Mary S. Anthony Fund, and the loan under like conditions of the \$1,000 returned to California. Very cord ally yours, M. Goods n Dictated but not read.

August 1, 1911.

Dear Member of the Official Board:

You have received my joint letter to Miss Shaw and Miss Ashley in which I asked for information. This presents my position in the matter. I do not know whether Miss Ashley has sent out her reply to the Board, and in order that both sides may be known, I send a copy of same to members.

"she certainly thought every one on the Board understood this matter". Now, unless a letter has miscarried, there is no letter in my possession which anywhere indicates that the Belmont offer of \$1,000 hinged upon any other & ndition than the continuance of the Headquarters in New York. I confess that I was staggered when the condition was made known, as outlined in Miss Ashley's letter of July 18, in reply to Mrs. McCulloch's request for all conditions bearing upon the lease, and hence my joint letter in order that I could know the true situation.

Miss Shaw repudiates that in sending out the offer that it was sent out as an inducement, because the situation is one which she insists upon interpreting as not requiring any action from the Vational Convention. Then why was a vote upon Headquarters remaining in New York submitted at all?

I wish to state to the members of the Official Board that I consider that the whole Board is placed in a ridiculous position, due to the fact that the Convention was postponed beyond the time of the expiration of the lease in New York, and that I for one do not intend to be caught in a position where if things do not come out satisfactorily, a written contract from Mrs. Belmont, stipulating conditions again, would make us appear in the role of not knowing what we were doing.

I wish to state here, to the members of the Official Board, my point of view as an officer of the Association upon continuing the Headquarters in New York. If my memory does not fail me, the proposition upon which we removed to New York at the Seattle Convention was a two year proposition offered by Mrs. Belmont. Mrs. Belmont, in a businesslike way, made this condition clear at the last Convention by her offer, and hence the situation which took us to New York is now closed, and it is up to the Convention whether we shall continue Headquarters in New York or not, and the power does not rest with the Official Board to dictate to the Convention where Headquarters will be.

I wish, further, to call the attention of the Official Board to the condition which Miss Ashley pronounces "obnoxious to Miss Shaw, and which she never intended to remain". I judge from

Board?

I judge from both letters received that this "obnoxious" clause has only been removed since attention was directed to it. The condition that I wished guaranteed in my telegram sustaining the offer of the proposition to lease to Feb 1, was not that I thought any other condition attached to the Belmont asset, but because I did think Mrs. Belmont could be justified in feeling that her offer had been carried out when we applied it to six months and not a year. Not being a clairvoyant, I do not see how I could have known the other condition. If, however, the other members of the Official Board understood it, I would like to know how they became possessed of the information. Before dismissing this subject I wish to state that I agree thoroughly with Miss Shaw that "in making pledges it is frequently the custom to assign conditions, and that Mrs. Belmont was within her rights in making conditions," but I do not agree with her that any officer of the Association has a right to accept a pledge which involves the Association in any way, and more so if the pledge is offered as an asset in a business contract, without full conditions being explained to the members of the Official Board who are responsible to the Convention. Very cordially yours. Wate M. Indon Dictated but not read.

Dear Member of the Official Board;-

made the medium of repaying the Mary Anthony legacy. I do so because the S. B. A. Fund has largely been collected since the Okishoma campaign was lest and I think you will all realize that if we had gene to the denors with a request to pay the Okishoma indebtedness ,instead of what we did asking for the mensy to be contributed to a campaign fund, we wound not have received the amount we did little as it is. Then moreover it is a Susan B. Anthony Memorial Fund and should not pay an amount which it to be credited to a Mary Anthony contribution.

I also protest against the money that has been paid Mrs. Boyer coming out of the Fund, as it is in strict defiance of the spirit in which it was collected. The only money I felt in any way obligated to pay from the fund in the 1200 advanced by Miss Blackwell when the amount due to from the Compaign had not been paid. But if irs. Bower had not been right in order to do this and pay the 1200 from the fund, I would have felt it necessary to ask of certain contributors to allow their contributions to go towards paying this debt. This fortunately will not be necessary for I presume this indebtedness is wiped out.

I wish also to semind the Board that I was not a member of the Board when the Mary Anthonylagacy was lent to Oklahoma, so am in no sense obligated to by a transaction I knew nothing of and which I cannot see the that the Officers have a right to pay back from a special fund.

Now in reference to the expenses of the collection of the S. E. A. Fund. Will the Officers kindly look on page 50 of the Shicego minutesand see where I base my claim that the Mtl. should pay the expense of collecting the fund. Furthermore I received 300.00 from the Mtl for the expenses. The directions by Miss Shaw at Seattle were that I could draw on the Treasury to the expent of \$1000

Judgment would help reise the amount. I was told to have a stenogre and when the situation secred to justify at the travel of the it. It was the instructions which justified me after being in correspondence with the states of 10000. The the travel of the states of of the

ury gave November 1900 \*\*\* Nov

Very truly

Kate. M. Gordon.

This letter is delayed due to the fact I have been out of the city for a few days.

My dear His Clay: on the proposed I It I care title amendments. you It His Blackwell Vandel- the books I nice gladey do 20 true if I do it unof Jually in order te sark this B\_ it hope you will call de she. I am surply disquisted with His Ilsan + more ao mete Miss ashley - such mara polities as that Hørs bruele trave to Blayea en order to Kepp Hørs in the flaughing over. Clympilas "Saccarin

ANSWERED .... SUPPLIES\_ Indianapolis, Indiana, Sept. 18, 1911. Miss Kate M. Gordon, Cor. Sec'y, Nat. Am. Woman Suffrage Assn., 505 Fifth Avenue, New York. Madam: -We hereby make application to affiliate with the National American Woman Suffrage Association. Enclosed please find copy of our constitution. We have a membership of about 250. How many delegates will we be entitled to

at the National Convention to be held at Louisville, Ky., in October.

Kindly reply at your earliest convenience.

Respectfully,

Harriah M. Gahanah . L.

Address:

Marion Block.

- Sept 18, 19117 ARTICLE I. Name. This Association shall be known as the Indiana Equal Restricted Suffrage Association. ARTICLE II. Object.

Its object shall be to advance the industrial and legal rights and political education of men and women; to secure restructed suffrage to them by appropriate state and national legislation; and to organize and direct branch associations. ARTICLE III. Membership.

Any person of good character over eighteen years of age may become a member of this association by signing the constitution and paying the dues of the current fiscal year. No distinction as to sex shall be made in membership or ability to hold office in the association. ARTICLE IV. Dues.
The dues shall be fifty cents per year, the fiscal year extending from June to June, and dues shall be accounted delinquent after due notice has been given for said year. ARTICLE V. Officers and Elections.

Section 1. The officers of the association shall be a President, a Vice-President, a Corresponding Secretary, a Recording Secretary, a Treasurer, an Auditor and an Executive Board.

Section 2. The officers shall be elected and enter upon their duties at the regular meeting in June of each year.

Section 3. The Executive Board shall consist of the officers of the Association and five directors elected for a period of two years. ARTICLE VI. Duties of Officers.
Section 1. The President shall preside at all meetings; in conjunction with the other members of the Executive Board plan for the interests of the association; appoint all committees, and may voluntarily or at the request of three members, call for special meetings.

Section 2. The Vice-President shall serve in the absace of the President the President.
Section 3. The Corresponding Secretary shall conduct the correspondence of the Association.
Section 4. The Recording Secretary shall keep a record of the proceedings of the meetings of the association; notify the public of meetings; notify committees of their appointments and of business referred to them, and take charge of all papers and documents of the association. Section 5. The Treasurer shall keep a correct account of all receipts and expenditures and shall prosecute the collection of all dues, and pay bills only on orders signed by the President or Secretary. Section 6. The Auditor shall the accounts for the year. Section 7. The Corresponding Secretary, the Recording Secretary, the Treasurer and the Chairmen of all standing committees shall make annual reports at the regular meeting in June.

Section 8. The Executive Board direct all branch associations and shall meet for the consideration of ways and means for the betterment and advancement of the interests of the association in general. Four members of the Board shall constitute a quorum. ARTICLE VII. Amendments.

This Constitution may be amended upon a two-thirds vote of all members present at any regular meeting of the society, providing the proposed amendment shall have been submitted in writing and read at the previous regular meeting. Section 1. ARTICLE VIII. Meetings

Section 1. The regular meetings of the Association shall be held Meetings

at least monthly from October to June inclusively.

Section 2. Ten paidpup members shall constitute a quorum.

### BY-LAWS.

- 1. The Association will be governed by Robert's Rule of Order where not inconsistent with the Articles of this Constitution.
- 2. The regular meeting shall be held on the second Monday in the month.

Esept. 1911-

COPY.

Hazlehurst, Miss.

Dear Member of the Official Board:-

The mail of the past week has been delayed in reaching, due to the fact that I am out in the heart of Mississippi, drinking Brown'S Wells Waters for 1 malaria. I will have to have Headquarters send out the duplicate copies.

I do not agree with Miss Ashley's conclusion which leads her to request that Official Board allow her to pay the extra money covered by Miss Clay's offer. The sub-letting has brought in the necessary money to cover deficit, hence feel no one should be held personally responsible. Miss Ashley states that the lease meets with her entire approval - this, in itself, should release her from any financial obligation, if any exist, under the present contribution.

A propos of the subject, I cannot allow to go unnoticed Miss Ashley's conclusions in regard to my wishing to "express horror of Mrs. Belmont's conditions". I did not express horror of Mrs. B's conditions. Mrs. B. had a perfect right to impose any conditions. What I wished to convey was my surprise that a condition was allowed by the officers knowing that it had no right to be accepted, and the money value was p offered as an asset in securing our consent to vote for Headquarters in New York. I repeat it was not horror of Mrs. Belmont's conditions.

I wish also to express my disapproval of the manner of proceeding to send out two young solicitors for the National without the consent of the Official Board. What instructions have these young women received in collecting money for the financial conduct of the Association. Where is the money coming from for this expensive undertaking, and does not common courtesy demand that the State Presidents be advised of the intention of the Mandauarkaranaxxxx National. One would naturally infer that State officers and officers of the National Association would haarx leave some information upon the errand or mission of collectors in the State, and if conditions are imposed in these collections, to know what they are.

A propos of Miss Gruening, I wish to express my unqualified disapproval of the Journal's publication of her article upon Negro education in the South. The animus of the article, I feel is very ill advised and I wonder how many of the Headquarters approve our official organ injecting that kind of material in no way germane to woman suffrage.

Favor Gregg in Kansas, conditioned, of course, upon approval by Convention.

I believe this covers all points. Will return to N.O. beginning of next week.

Cordially,

(Sgd.) Kate Gordon.

Near Richmond, Ky. Sept.9th, 1911.

My dear Miss Gordon,

I have your letter of Sept.4th, and regret that you are suffering from malaria. I trust that the waters may rid you of it.

I have given very careful attention to what you say; and I am going to as give my view of the situation with equal frankness. Of course, I have not been at headquarters since the stormy Board meeting of Dec. 1909 I can form no opinion personally as you can; but I do know that the complete dependence of any branch of our work upon any one person is fatal to the greatest efficiency. For that very reason I cannot rejoice without misgivings when we hear from Miss Shaw that she has an unknown sum of money for the suffrage cause from an unknown source. It seems ungrateful on my part, but I do have misgivings.

In all my fifteen or sixteen years of office I have never had so many unsatisfactory, indeed, painful experiences as have been crowded into the time since the Seattle convention. They have led me to believe that Miss Shaw is not a good executive officer nor a leader. I believe that any member of the present board, (except the two new ones at headquarters, whom I do not know and therefore cannot judge) would make a better executive president than Miss Shaw. Of course, Miss Blackwell is too much occupied with the Journal to be a possibility. But any of the others ought to be considered a possibility in preference to a woman who has had no experience on the Board. At the same time I think the Association needs the talents for cratory Miss Shaw possesses, and I do not believe they could be used with full effectiveness for the benefit of the Association without an office which would keep her before the eyes of the country as a leading suffragist. I think the office of Honarary President would exactly fill the

requirement. Hiss Shaw is so valuable as an orator that doing executivework, is a loss, because it distracts her attention from doing what she can do well, and better than others.

Now to answer to your questions as to what I would be willing to do under certain contingencies: I am willing to do any service for the suffrage cause which the suffragists think I can do efficiently; and I would be willing to subordinate my personal convenience to any requirement of the work. I am entirely foot-free and I could reside in Washington or Chicago, if I could make myself useful thereby. In the contingency that Hiss Shaw refused re-election, of that she was made Honorary President, I would be perfectly willing to be a candidate for the presidency, or I would give cordial support to any one of the members of the Board of whom I have spoken. But if Miss Shaw is a candidate for re-election I would not be willing to be a candidate in opposition. For I am convinced that any policy consistent with principle is better than factions and strifes; and there certainly would be such if another candidate was put up while Miss Shaw wishes to be re-elected. Any woman who shall become presidentwith the treasury in its depleted state, and the scale of expenses on a line of large financial resources. must have an arduous task before her. I would be willing to risk all that if I were the free choice of the convention and thought to be the best available person for the place; but I would not undertake it for a divided constituency which gave me a half-hearted or unwilling allegiance, or as a leader of a faction, even if the faction succeeded in gaining a majority.

This proposal of a revolutionary constitution has troubled me deeply. I believe if carried it would mean the dismemberment of the N.W.S.A. I have finally found consolation in the conclusion that its disintegration would not greatly check the suffrage movement, if it fell to pieces by mere injudicious management. But I do think the suffrage movement might receive a serious check if the Association was broken up by public quarrels and contentions. Therefore I have determined to cast any influence I may have

to trying calmly to prevent injurious measures; and, failing that, to allow things to settle themselves, as I believe the movement is now strong enough to go on without any assistance from the N.A.W.S.A., though I think its usefulness could still be very great. If its affairs are properly managed. I do not think there is much chance of their being properly managed if the new constitution is passed. I am writing another article about it for the Journal. I wish you would write something, too. For awhile, I thought that constitution was merely novice work of that advisory committee; but the last article by Mrs. Dennett, in the Journal of Sept. 2nd, in which she does not deny that they are aiming at centralization leasure to think that they are determined to pass it for some scheme of their own. I think the scheme is to carry on business enterprises by the Official Roard, such as that magazine agency, the Woman's Journal, if it can be put on a paying basis, sale of literature, etc., with the idea that with the prestige of the Association, and with its members as a business constituency, which the loose system of membership is calculated to enlarge, the office holders and their employes can keep stylish headquarters in New York and make at least good salaries out of the dues, donations, legacies and business profits of the enterprises. All this may be legitimate enough, if the Association is willing to be a partner in that new idea of National work; and I cannot understand such blindness to the real National disadvantage in the suggested constitution on any other grounds. In view of the possibility of its carrying I am consoled by reflecting that if the Convention votes for its passage it indicates that the Association is ready to fall to piecesand there is no need of worrying greatly about it, but that the part of wisdom is to let it go and turn to the next best thing which arises. All the states can afford to wait awhile on their carsand watch for some signly for future action. If California wins the suffrage movement will probably receive such an impetus as will call for new methods all along the line.

I suppose Miss Hifton or Miss Gillett has sent you a copy of the resolu-

Association. Miss Gillett and I have had some correspondence about the present state of affairs, and as you are now considering them. too, in reference to the Convention, I am enclosing copies of it.

I hope you will find yourself much benefitte by your stay at the sprongs, and that you will come to the Convention ready for any thing which may come up!

Please let me bear from you again soon.

Very cordially yours.



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