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### **COLLEGE OF AGRICULTURE**

**Extension Division** 

THOMAS P. COOPER, Dean and Director

**CIRCULAR NO. 277** 

# FARM ACCOUNTS AND BUDGETS AID FARM MANAGEMENT

Lexington, Ky. March, 1935.

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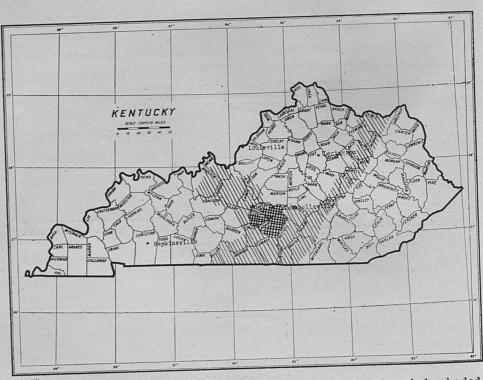


Fig. 1. The double shading shows the area studied. The whole shaded area has about the same type of farming and is comparable in detail with the area studied.

### CIRCULAR NO. 277

## Farm Accounts and Budgets Aid Farm Management

By R. E. PROCTOR

Extreme differences in the earnings of different farmers under similar conditions indicate the need for some method which farmers can use to study their business; a method of study which will determine the reasons for success or failure and which will help farmers themselves to find some way to increase their net farm incomes. When the causes of low incomes are definitely known, usually they can be corrected. Some farmers make as much as 5 percent on their entire investment and get good returns for their labor and management, whereas others in the same area fail to get 5 percent on their investment and get no pay for their labor and management. A farm-management study of a number of farms in Green, Taylor, and Adair Counties, helped to explain the wide differences in the net earnings<sup>1</sup> of farm operators in these counties. A study of farm accounts and budgets used by these farmers revealed some types of farm organization and farm practices which were profitable and some which were unprofitable.

When the earnings of the most successful farmers were compared with the average earnings of all the farmers in this study, it was found that the 15 percent having the highest incomes earned about twice as much as the average. Table 1 shows this comparison for four representative years. The greater earnings cannot be attributed to superior farms or superior ability of the farmers. The most successful farmers kept accounts in order to learn which combinations of crops and livestock were the most profitable. Their higher earnings resulted from more careful

 $<sup>^{1}\,\</sup>mathrm{Net}$  earnings is the pay a farm operator receives for his labor and management above 5 percent interest on his entire farm investment.

plans of organization and management based on these accounts. Farm account books were kept by the farmers with the help of the State Agricultural Extension Service.

TABLE 1. Net Earnings of Operators, by Years.

Item	1927	1929	1931	1933
Average of all farms in study	Dollars 698	Dollars 920	Dollars 16	Dollars 349
Average of most successful farms	1580	1586	439	882

# LOCATION AND DESCRIPTION OF THE AREA STUDIED

As shown by the map, Figure 1, Green, Taylor, and Adair Counties are located very near the center of the State, east and west, and near the southern border. The topography is rolling to rough with some knobs and some river bottom lands as the two extremes. Green River touches much of the area studied as it flows in a westerly direction thru the northern part of Adair County, the southern part of Taylor County, and the middle of Green County. Over half of the tillable land is in crops. Most of the remainder is pasture or idle land. The pasture is largely grass and is of poor quality, and the seedings last only a few years because of the low lime and phosphate content of the soil.

This area is mainly a livestock-producing section, and yet the success with livestock depends upon the economical production of feeds. About two-thirds of the farm income is derived from livestock and one-third from the sale of crops. The success or failure of any agricultural program in this area largely depends upon the pasture and crop yields that can be obtained. It is important to select crops which provide proper feed for livestock and which also maintain a balanced crop rotation.

# PROCEDURE AND METHOD OF THE STUDY

The farms included in this study are representative of all farms in the area with regard to size, type, topography, and

natural fertility of the soil. These farms are well distributed over three counties.

In the spring of 1927, as a preliminary step, farm business analysis records and crop production data were obtained by the survey method from 171 farmers in the three counties, for the farm year 1926. Each of these farmers was given a farm account book to be used for 1927. Of the 171 farmers, 126 completed their farm account books in 1927. Nineteen of these farmers have kept farm accounts for seven years and indicated their intention of continuing indefinitely, while twenty-eight of them dropped the project after the first year.

In determining the influence of farm budgets<sup>2</sup> and farm accounting upon earnings, the 1927 records of the 19 farmers who continued to keep accounts for seven years were compared with the records for the same year of 28 other farmers who failed to keep any accounts beyond that one year. The records of the same farms were compared again in 1933.3 At the end of the year 1927, the 19 farmers and the 28 farmers alike received recommendations for their future plans, based upon the analysis of their individual 1927 records. The 19 farmers continued to use recommendations, based upon the analyses of their account books each year and many of them made complete budgets the second year. None of the 28 farmers who kept accounts only one year made a formal budget.

The budgets made were designed for individual farmers to show each one the practices to be followed and the kinds and amounts of crops and livestock to be produced in such combinations as would likely give the highest net returns over a period of years. The decision as to what prices might be used in planning future expenses and incomes was reached after a careful study of prices that had prevailed in the section in recent years but they were not intended to be price forecasts. Prices were used because it was necessary to assign values to the items to be

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<sup>&</sup>lt;sup>2</sup> A farm budget is a statement of the kinds and amounts of crops and livestock proposed to be produced on a given farm, during a stated time, together with the estimated amounts of money, materials and labor that will be required, and the estimated returns.

<sup>3</sup> The 28 farm business records for 1933 were obtained by survey.

bought and the products to be sold before deciding upon the possibilities of an enterprise. They were assumed to be the approximate prices and price relations that would tend to exist over a period of years. It is the combinations and amounts of crops and livestock rather than price that is significant in a farm The estimated yields of crops were based upon known soil fertility; a fertility also induced by the addition of lime and fertilizer in amounts found by use on experiment fields, to be adequate and economical. The production of livestock, also, was based upon known production, as influenced by proper culling, selecting, and feeding. One of the budgets4 that was actually made and used is shown in the appendix. The feed and pasture requirements of livestock, as well as the fertilizer and lime requirements of crops and the expense as stated in these budgets, are based upon detailed records and years of experimentation within the area.

#### RESULTS

By the end of 1933 the net farm incomes of the 19 farmers who kept accounts seven years were \$250 greater per farm per year than the net incomes of the 28 farmers who kept accounts only one year. The net incomes of the two groups were nearly the same, however, in 1927. The average net farm income for the entire group of 156 farms in 1927 was \$1,079. In 1927 the 19 farmers made \$70 less, and the 28 farmers, \$94 less than this. The size of farms and number of acres in specific See Table 2. crops were very similar, and the combined average yields of all crops were the same for the two groups that year. See Table 3. The number of livestock and the investment in livestock were practically the same for the two groups in 1927. Since these farmers had, on an average, the same amounts of land, crops, and livestock and received the same incomes, it is evident that they must have possessed very similar abilities as farm managers.

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<sup>&</sup>lt;sup>4</sup> Any farmer may use his own records of one or two years past in preparing a budget that will increase his income. The forms used in the appendix may help him, or he may obtain complete blank forms for budgets or accounts by writing to the Agricultural Experiment Station at Lexington.

TABLE 2. Comparison of Farm Organization. Averages of 156 Farms, 28 One-Year Farms, and 19 Seven-Year Farms, for 1927.

Item	Average of 156 farms <sup>1</sup>	Average of 28 one-year farms	Average of 19 seven- year farms
Net farm income	1079	985	1009
Interest on investment @ 5% (Dollars)	381	343	336
Operator's net earnings (Dollars)	698	642	673
Number of livestock Dairy cows Work stock Brood sows Sheep (ewes) Poultry	4.4	4.4	4.0
	3.8	3.7	4.0
	1.8	1.4	1.6
	5.3	4.1	5.4
	88.3	67.4	98.6
Acres operated Acres in pasture Acres in crops Corn for grain Clover and alfalfa hay Grass and mixed hay Wheat Tobacco	$\begin{array}{c} 125.5 \\ 43.7 \\ 53.4 \\ 21.2 \\ 3.0 \\ 10.8 \\ 7.1 \\ 1.0 \\ \end{array}$	125.3 28.2 50.0 19.2 1.8 12.7 4.7	124.7 36.2 50.2 22.5 3.7 9.1 5.5

<sup>1</sup> This is 126 farm accounts and 30 business analysis surveys.

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Many community meetings, attended by account keepers and other farmers, were held in the area in the summer of 1928, after the business analyses of the 1927 accounts had been studied. There it was explained that the farmers who made the highest incomes had more and better dairy cattle and produced legume hay and mixed clover pastures. It was also pointed out that clover and alfalfa could be grown economically with the proper application of lime and phosphate.

Changes in crops and livestock based upon recommendations made from a study of farm accounts showed that with farmgrown feeds there was more profit in producing dairy cattle and poultry than in producing hogs. The 19 farmers who continued the account keeping for seven years decreased their corn and hogs slightly from 1927 to 1933, while the 28 other farmers increased both corn and hogs. During this same period of seven years the 19 account-keeping farmers increased the number of their dairy cows 57 percent, whereas the 28 farmers increased theirs only 29 percent. See Table 3. The 19 farmers increased their acreage of clover and alfalfa 154 percent, while the 28 farmers increased theirs only 61 percent.

TABLE 3. Comparison of 19 Farms Having Farm Account Books for 7 Consecutive Years with 28 Farms Having Farm Account Books for 1927 Only.

Item		Averag same 28 two 2	farms	Averag same 19 two 1	farms
Years  Net farm income Interest on investment Net earnings of operator Investment (total) Land and improvements Livestock investment	(Dollars)	985 343 642 6916 5038 954 954	1933 <sup>1</sup>   459   240   219   4805   3882 <sup>2</sup>   473   450	1927 1009 336 673 6655 4755 874 1026	1933 709 292 417 5834 44602 650 724
Other investments  Number of livestock  Dairy cows  Work stock  Brood sows  Ewes  Hens  Total acres operated	(Donars)	4.4 3.7 1.4 4.1 67.4 125.3 28.2	5.7 3.3 1.4 3.5 61.8	4.0 4.0 1.6 5.4 98.6 124.7 36.2	6.5 3.3 1.5 3.0 70.0 122.
Acres in pasture Acres in crops  Corn (grain) Silage Oats Clover hay Alfalfa hay		19.2 .2 1.1 1.5 .3	19.9 .3 2.7 3.1	50.2 22.5 .4 1.1 3.4 .3	20. 1. 7. 1.
Soybeans and cowpea Mixed and grass hay Wheat Tobacco Crop index <sup>3</sup>	S	4.0 12.7 4.7 .8	2.6 10.5 4.4 2.9 92	9.1	1. 9. 5. 2.

¹ These figures were obtained by the survey method. ² The 19 farmers made less change in the value of their real estate than the 28 farmers. While the 19 farmers decreased the value of their real estate 7% from 1927 to 1933 the 28 other farmers lowered their real estate 28%. This gives the 28 farmers an advantage of \$45 thru less interest in their expenses. The farms did not change in either case. Lower prices influenced the opinion of one group more than the other. ³ Crop index is the percent of average these yields are of the yield of all farms studied.

As shown above, the net incomes were much higher in 1933 for the farmers who had continued keeping accounts than for those who kept no accounts after 1927. The average net income in 1933 of the 19 farmers who kept accounts seven years was \$709, as compared with \$459 for the 28 farmers who kept accounts only one year. This means an average farm income \$250 greater per year for those who kept records and followed farming programs based on these records. These comparisons are shown in appendix, Table 5.

The 28 farmers who kept accounts only in 1927 were benefited by the recommendations that year based upon the analyses of their records. The increased income of the 19 farmers above the 28 farmers shows very clearly the benefits to be derived from continued planning based upon actual farm accounts. entire group of farmers made improvements. However, it will be noted in Table 3 that the 19 farmers cooperating for 7 years made considerably more improvements. For example, the number of dairy cattle and acres of legume hay were increased far more on the 19 farms than on the 28 farms. Dairy cattle is one type of livestock well suited to this area because of the abundance of available workers on these small farms and the large amount of labor required by dairy cattle. The best crop rotations include relatively large acreages of hay and pasture. Livestock, other than dairy cattle, that need hay and pasture do not require so much man labor.

Pasture is generally the cheapest feed produced in all parts of Kentucky. Because of the low lime and phosphate content of the soil in the area studied, it is difficult to get grasses and clovers to do well for more than two or three years without treating the pasture with limestone and phosphate. Most of the farmers in this area plow good land every three to five years and apply fertilizer on small grain and cultivated crops only. By planning the land and reseeding the pastures so frequently these small farms require a relatively large amount of work. Unless phosphate and limestone are used in sufficient quantities and frequently enough to make pastures last, and unless a variety of grasses and clovers are seeded together, there is little economic advantage in larger farms. However, with more durable pasture and longer crop rotations some farmers would find it more profitable to have larger farms and keep more beef cattle or sheep. On small farms the best livestock to profitably employ farmers all the year are poultry and dairy cattle.

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During the eight years covered by this study there has been noticeable progress in improving the quality of livestock. The selection of classes of livestock also shows progress, and the

selection of crops has been based upon economic reasons. Pasture improvement has been neglected by most of the farmers. More acres of more durable pasture are needed. Pasture improvement has been started by the 19 farmers who have continued their accounts but almost ignored by the 28 farmers who have kept no records since 1927. During the crop year, 1933, the 19 farmers purchased 60 percent more limestone and 50 percent more phosphate per farm than the 28 other farmers.

It should be pointed out that the increased earnings of the 19 seven-year farmers can be credited to three conditions. (1) The operators, having kept records from day to day, were able to note their progress and see how closely they were keeping to the tentative plan set out at the beginning of the year. (2) By comparing their records with the average of the community each year and by learning what practices were being followed by the most successful farmers, they were able to make adjustments in time to increase their incomes. (3) Each year the farm management specialist checked over their records for accuracy and completeness. He compared them with all other records and discussed opportunities of changing individual practices and adjusting the organization to give the highest returns.

For each farmer who attempted to follow a budget, the amount of progress was noted each year and compared with his proposed budget. A few of the farmers who made budgets did not continue with accounting practices, but a business analysis survey for 1933 shows that some of them followed their budgets more closely than did others. Those whose organizations have come nearer to the proposed budgets had higher net incomes than the ones who did not work toward their proposed plans or budgets.

In order to illustrate the effectiveness of following improved practices, as discovered by these cooperating farmers, Table 4 presents the changes made by one farmer from the time he began to study his business to 1933. See complete proposed budget in appendix, Table 6. Briefly, he made the following changes. He reduced his acreage of corn 50 percent and his

acreage of tobacco 20 percent to a point where the present barn would take care of it without crowding. He discontinued the keeping of beef cattle, increased his dairy cows from two to ten,

TABLE 4. Farm Organizations Showing Adjustments Made by One Farmer in Eight Years.

Item		Actual 1926	Actual 1929	Actual 1933	Pro- posed organ- ization
Crop acres Corn, grain Silage Oats Clover hay Grass hay Wheat Tobacco Garden		27 7 13 —————————————————————————————————	14 6 8 14 4 8 21/4 3/4	$\begin{array}{c c} & 13 \\ & 5\frac{1}{2} \\ & 8 \\ & 16 \\ & 19^{1} \\ & 12\frac{1}{2} \\ & 2\frac{1}{2} \\ & 1 \end{array}$	14 ————————————————————————————————————
Rotation pasture Permanent pasture		16 2	20 3	19 <sup>1</sup> 3½	28
Number of livestock Dairy cows Dairy heifers Dairy calves Veals sold		2	5 3 1 2	10 1 3 7	10 4 4 6
Sows Pigs raised Lbs. pork produced Beef cattle Poultry		1 10 ? 14 60	1 10 3078 	2 28 6036 	1 14 2800 150
Work stock		3	2	2	3
Number of men		1	11/4	11/2	11/2
Acres in farm Acres tillable		101 75	101 80	101 81	101 81
Value of farm Value other farm investment Total receipts <sup>2</sup> Total expenses <sup>2</sup> Net earnings of operator	(Dollars) (Dollars) (Dollars) (Dollars) (Dollars)	4000   1600   814   604   310	4000 2285 1881 841 1040	4000   1550   2337   934   1403	5000 2360 2770 1244 1526

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and improved the quality of his hay by the use of limestone and phosphate and the seeding of more clovers. He increased the production of his cows, hogs, and poultry by culling and following improved practices of feeding. He substituted pasture and hay for grain crops to such an extent that the crop rotation was

<sup>&</sup>lt;sup>1</sup>19 acres grass cut for hay from pasture field. <sup>2</sup>The receipts and expenses were converted to conform to the same price per unit as the proposed plan. This means that the increase of nearly \$1,100 in eight years is due to farm management adjustments and not price change.

longer and yields higher with the same fertilizer costs. The drought, especially serious in this area, interrupted the program in 1930 and disrupted his crop rotation to such an extent that it will take a full period of the rotation to get back into line again. The organization of the farm has been changed gradually in keeping with the proposed budget. See Table 4.

Another farmer, on an 80-acre farm, who has made most of the adjustments necessary in attaining the goal stated in his budget, has increased his net earnings to more than was estimated in the budget. A farmer on a 154-acre farm, who made a budget in 1928, quit keeping accounts and soon ignored his budget. In 1933 he was no closer to the budget goal than in 1928. His net earnings were even lower than in 1928, assuming the same price level. His reasons for ignoring his proposed budget were: fertilizer prices seemed too high to him; butterfat prices were relatively low, and he allowed his cows to go dry rather than give them proper feeds; limestone and clover seed were relatively expensive, and he substituted grass for clover hay to lower his expenses; poultry and egg prices were too low to hold his interest in egg production which was less per hen in 1933 than in 1928, and he kept even fewer hens in 1933. In other words, he lost sight of his whole plan in an effort to lower his costs at the time. This lowered his future income.

### CONCLUSIONS

The practice of keeping farm accounts requires very little time and serves a very definite need. Before a budget can be made with any degree of accuracy, actual records are necessary for one or more years. This gives a basis for livestock production and livestock requirements on a specific farm. Normal crop yields, with the use of fertilizers or without it, are estimated more accurately after studying one or more farm accounts for the given farm. Any farmer can keep and use his own accounts or he can get help from the College of Agriculture in summarizing and analyzing his accounts.

The first step toward greater profits from farming is to

study the business. From such study logically come the plans for the operation of the farm. The second step is called budgeting. This is the careful laying of plans for expected expenses and receipts as well as number and kinds of livestock to be kept and the acres of crops and pasture to be maintained.

One of the most effective ways to increase receipts is by increasing the yields of crops per acre and the production of live-stock per animal. Crop yields are increased by: following a good rotation for the locality; using good, clean seeds; applying fertilizer, limestone, and manure; selecting land suited to each crop, followed by good cultivation practices. Increasing the production of livestock depends partly upon crops since a balanced feeding program requires selected feed crops. In addition to feeding the livestock a balanced ration, it is highly important to keep a good quality of productive livestock. Only high-producing dairy cows should be kept, each ewe should be a good producer of lambs and wool, each sow must be a good mother and prolific producer, only hens capable of high egg production should be kept, each beef animal should be selected for better beef production.

When making plans for improving yields, expenses need to be kept under control. Reducing costs does not necessarily mean spending less; it may mean spending more. It means economical and efficient spending thruout the year. Costs can be reduced by spending wisely for good seeds, fertilizer, and supplementary feeds.

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A farm account book is only a tool, and its value depends upon its use. The business-minded farmers who are eager to know how they can increase their net incomes will do well to continue the use of their accounts and use the budget method of planning their operations.

No one farmer is likely to excel in all the factors of profitable farming. Some excel in more points than others. It is more important to farm efficiently in a large number of enterprises than to concentrate on a few and thereby neglect others. The factors denoting efficiency that have been the most im-

portant in this area are specifically: higher receipts per dollar expenses, higher livestock receipts per acre operated, higher crop sales per acre operated, higher crop yields, greater dairy receipts per dairy cow, lower cost of production, more eggs produced per hen, more pigs raised per sow, and a greater value of tobacco per acre grown.

### SUMMARY

Simplified farm account books kept for seven consecutive years by 19 farmers in Green, Taylor, and Adair Counties provided the means of finding out what changes on these farms would bring more profits.

Farm plans were written in the form of budgets by many farmers. These budgets served as guides and made it easier to accomplish desired changes. The possibilities of various enterprises were considered. The organizations and practices that offered the highest returns for a period of years were selected.

In 1933, the average net income per farm, of 19 farmers who kept accounts and followed budgets continuously, beginning in 1927, was \$250 more than that of 28 farmers, under similar conditions, who kept accounts and followed budgets only in 1927. The increase was brought about by improvements in the organization and management of the farms, the result of keeping accounts and following budgets.

In 1927, the average net income of 156 farmers in these counties was higher than that of the group of 19 or the group of 28 farmers. In 1933, the average net income of the 19 farmers was above the average of the entire group of farmers in the study, while the average net income of the 28 farmers was farther below the average of the whole group than in 1927. The use of identical farms for comparison both years makes it possible to show actual changes which increased the profits.

In general, the profitable changes made by the 19 farmers who cooperated in the farm accounting project for seven years were: (1) selection of livestock for better quality and higher production, (2) higher yields of crops per acre, (3) use of more legumes in hay and pasture, with the application of more limestone and phosphate, (4) greater income per dollar of expenses.

#### APPENDIX

TABLE 5. Comparison of Farm Organization of the Average of 144 Farms With the 28 One-Year Farms and the 19 Seven-Year Farms, for 1933.1

Item		Average of 144 farms	Average of 28 one-year farms	Average of 19 seven- year farms
Net farm income	(Dollars)	619	459	709
Interest on investment @ 5%	(Dollars)	270	240	292
Operator's net earnings	(Dollars)	349	219	417
Number of livestock Dairy cows Work stock Brood sows Sheep (ewes) Poultry		5.9 3.6 1.4 3.8 75.0	5.7 3.2 1.4 3.5 61.8	6.3 3.3 1.5 3.0 107.0
Acres operated		124.0	117.8	122.0
Acres in pasture		36.6	28.3	33.4
Acres in crops		56.0	49.5	54.2
Corn for grain		23.6	19.9	20.3
Clover and alfalfa hay		5.5	3.1	9.3
Grass and mixed hay		9.5	10.5	9.2
Wheat		6.9	4.4	5.3
Tobacco		3.0	2.9	2.5

<sup>1</sup>This table is a companion to Table 2 as it shows the same items for the same farms seven years later.

For these 144 farm accounts were kept for 7 years by 19 operators, 6 years by 1, 5 years by 11, 4 years by 9, 3 years by 13, 2 years by 25, 1 year by 36, no accounts by 30.

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TABLE 6. A Complete Budget for a 100-Acre Farm.-Kind and Requirements.

Section A. Crops-Kind		and Reduilelles:				
		Seeds		Fertilizer	Fertilizer and other materials	
Crop	Acres	Amount	Value	Kind	Amount	Value
			Dollars			Dollars
Tobacco	61			4-10-4 Lead arsenate "Canvas"	1000 lbs. 4 lbs.	
				(use a yis.)	5600 lbs.	62
Corn	14	2 bus.	Farm	Twine	28 lbs.	4 1
Wheat	16	24 bus.	Farm	Twine Threshing	32 lbs.	20
Mixed hay	16	90 lbs. red clover 32 lbs. redtop 64 lbs. orchard grass	29 112 123	Limestone	32 tons	64
Pasture	32	Same seeding as for hay		5		177
Total	80		47			
			Street, Street			

Section B. Crops—Production and Disposal.

				Disposit	Disposition of products	ts	
	Total Production	To co	Ē	Hon	Home use	Sales	
A STATE OF THE PARTY OF THE PAR		Dago	r eea	Amount	Value	Amount	Value
-					Dollars	11 1	Dollars
	1800 lbs. 630 bus.	2 bus.	620 bus.	8 bus.	9	1800 lbs.	360
	192 bus. 24 tons	zo pus.	24 tons			172 bus.	232.
	,				200		
					206	,	592

TABLE 6.—Continued

Livestock         Number         Kind         Amounts         Furchased feed and other expenses           Dairy cows         10         Corm stover Corm stover and bis.         160 bus. 25000 bs. 25000 bs	Section C. Lives	Livestock—Kind	inds and Requirements.				
Number   Kind   Amounts   Kind			Home grown	ı feeds	Purchased feed and	other expenses	
Corn   L60 bus.   Bran   L60 bus.   Cottonseed meal   20	Livestock	Number	Kind	Amounts	Kind	Amount	Value
10   Corn   160 bus.   Bran   40							Dollars
6 Whole milk   3300 lbs.   Bran     8	Dairy cows	10	Corn Mixed hay Corn stover	160 bus. 25000 lbs. 10000 lbs.	Bran Cottonseed meal Miscellaneous expenses	4000 lbs. 2000 lbs.	80 22 
S   Mixed hay   10 bus.   Bran   10 bus.   Bran   2000 lbs.   5300 lbs.   5300 lbs.   7300 lbs.   73	Veals	9	Whole milk	3300 lbs.		400 lbs.	~
14   Corn   170 bus.   Miscellaneous expenses   1780 bus.   200 bus.   Skim-milk   90 bus.   Shoeing and veterinary   3000 lbs.   Shoeing and veterinary   3000 lbs.   Depreciation   Corn   188 bus.   Chick feed   19500 lbs.   Corn   Skim-milk   19500 lbs.   Feeds   Skim-milk   3300 lbs.   Corn   Skim-milk   3800 lbs.   Corn   Stover   15000 lbs.   Corn   Stover   15000 lbs.   Corn   Stover   Corn   Corn	Dairy calves and heifers	∞ ,	Corn Mixed hay Corn stover Skim-milk	10 bus. 4800 lbs. 2000 lbs. 5300 lbs.			ec
Corn Stover   200 bus.   Shoeing and veterinary   Corn Stover   188 bus.   Chick feed   Skim-milk	Sows and pigs		Corn Skim-milk	170 bus. 7300 lbs.			
150   Corn   188 bus.   Chick feed   19500 lbs.   Chick feed   Corn   Skim-milk   Skim-m	Work stock	eo 	Corn Mixed hay Corn stover	90 bus. 9000 lbs. 3000 lbs.	Shoeing and veterinary Depreciation	900 lbs	15
Corn Whole milk   3300 lbs.   Feeds   Skim-milk   32100 lbs.   Other costs   Mixed hay   15000 lbs.   Corn stover	Poultry	150	Corn Skim-milk	188 bus. 19500 lbs.	Chick feed   Oyster shell	600 lbs.	9
	Totals		Corn Whole milk Skim-milk Mixed hay Corn stover	618 bus. 3300 lbs. 32100 lbs. 38800 lbs. 15000 lbs.	Feeds Other costs	Total	159 68 227

TABLE 6.—Continued. Section D. Livestock—Production and Disposal.

		Value	Dollars	813 90 100 60	162	292 130 108	1755
ts	Sales	Amount		2032 lbs. B. F. 6-900 lbs. 2 head 2-1500 lbs.	1800 lbs.	1170 doz. 500 lbs. 600 lbs.	
of produc	me	Value	Dollars	7.7	06	255	217
Disposition of products	Used in home	Amount		4000 lbs.	1000 lbs.	100 doz. 100 lbs.	
	Fed to	Livestock		3840 lbs.		80 set	
	Total production			50000 lbs. 6 head 2 head 2 head	2800 lbs.	1350 doz. 600 lbs. 600 lbs.	
	Kind of livestock and product		Doing gover	Milk Veals Heifers Cull cows	Pork	Poultry, eggs Fryers Hens	Totals

# Kentucky Extension Circular No. 277

# TABLE 6.—Concluded

### Section E. Summary.

Incomes		Expenses				
Crops (Section B) Livestock and livestock products (Section D)  Orchard and crop products used in home (Section B) Livestock products used in home (Section D)	Dollars 592 1755 206	Crops (Section A)  Seeds Fertilizer and other materials  Livestock (Section C) Feeds purchased	Dollars 47 177			
Net farm income  Interest on investment Operator's net earnings	1894 368 1526	Miscellaneous costs  General farm Machinery—new and upkeep Buildings—new and upkeep Fence—new and upkeep Miscellaneous—Taxes \$30, insurance \$20, and other Value unpaid family labor	55 75 80 95 120 876			