Charles Smith bcc: UNITED STATES COURT OF APPEALS FOR THE SIXTH CIRCUIT OHIO . MICHIGAN . KENTUCKY . TENNESSEE CHAMBERS OF NATHANIEL R. JONES CIRCUIT JUDGE 432 U.S. POST OFFICE & COURTHOUSE **CINCINNATI, OHIO 45202-3988** December 20, 1989 Mrs. Leatha D. Rhea Chairman, Personnel Committee Progressive National Baptist Convention, Inc. 3733 Forest Manor Avenue Indianapolis, IN 46218 Dear Mrs. Rhea: I was highly pleased to learn that my good friend and former colleague, the Reverend Charles H. Smith, is under serious consideration for appointment to the position of General Secretary of the Progressive National Baptist Convention, Inc. Out of my deep regard for Reverend Smith I offer this word of endorsement. For a decade -- 1969 to 1979 -- I served as General Counsel for the National Association for the Advancement of Colored People. During most of that time Reverend Smith served as a member of the National Board of Directors. He later became deputy executive director of the organization. His selection as the principal day-to-day administrator grew out of his intimate knowledge of the organization and the demonstrated communication and administrative skills. As a board member, Reverend Smith chaired key committees that allowed him to draw upon his record and experience as a businessman in West Virginia which he combined with his effective pastorate. As General Counsel, I worked with him and found his guidance to be of particular significance with respect to budget and finance matters and the work of

As General Counsel, I worked with him and found his guidance to be of particular significance with respect to budget and finance matters and the work of the various not-for-profit units that were established under the aegis of the parent organization. Reverend Smith has a capacity for streamlining and organizing a variety of tasks into manageable segments. Furthermore, he adds to this ability a keen understanding of human relations thus permitting smooth working relations with a broad range of personalities and dispositions.

Finally, I would observe that Reverend Smith has a strong sense of institutional loyalty. This loyalty does not interfere with his ability to be candid and honest with those with whom he is associated.