June 3, 1902 - Regular Meeting. Regular meeting of the Board of Trustees of the Agricultural and Mechanical College, held at the President's office, on the College Grounds, Lexington, June 3rd, 1902. at two-thirty P.M.

Roll Call - Present - Messrs.

Fowler,
Frazee,
Stoll,
Barker,
Ferguson,
Nelson,
Kinkead,
McChord,
Ramsey, and
Patterson.

Mr. D. F. Frazee in the chair.

Upon motion duly seconded and carried, meeting adjourned to Trustees Room in Gymnasium Building.

Upon motion by Judge Barker, properly seconded and carried, all absentees were excused.

Mr. Frazee announced that the first business in order was the selection of a chairman.

By Mr. Stoll:

Chairman selected - It is moved that Mr. D. F. Frazee be selected as chairman of this Board for the ensuing year, Said motion was seconded, put to the vote and carried.

The chairman then announced that the next in order of business was the appointment of the standing committees. The chairman announced that he had not made up his committees, and said he would try and do so before the close of this meeting, and thereupon the matter was passed.

Reading Minutes - last meeting. At this point the Secretary read the minutes of the last regular meeting in December last.

Upon motion of Judge Barker, duly seconded and carried, the minutes were corrected so as to show that the Report on the conduct of certain professors was made by Mr. Stoll, as a member of the Committee, and not by the Committee itself.

Minutes Adopted - Upon motion of Mr. Stoll, duly seconded and carried, the minutes as corrected were adopted.

Thereupon the Secretary read the minutes of the called meeting of the Board held on April 24, 1902.

Upon motion of Judge Barker, duly seconded and carried, the minutes of the called meeting were adopted as read.

Upon the question being raised by Judge Kinkead as to whether the adoption of the minutes carried with it the acceptance of the resignation of the members of the Building Committee, it was moved by Judge Barker to reconsider the motion to adopt the minutes, which motion was duly seconded, put upon its passage and carried.

Thereupon the following motion was made by Col. Nelson.

Expunging from Minutes of Called Meeting. - It is moved that, that portion of the minutes of the called meeting of the Board, with reference to the resignation of members of the Building Committee be expunged.

Said motion was duly seconded, put upon its passage and carried.

Called Meeting - Minutes Approved - Upon motion of Judge Barker, duly seconded and carried, the minutes of the called meeting were approved as corrected.

Reading of Minutes of Ex. Com. - Thereupon the Secretary read the minutes of the Executive Committee from the date of the last regular meeting of the Board down to the present.

Whereupon Mr. Stoll made the following motion.

Reference to Com. - It is moved that the minutes of the Executive Committee be referred to the committee on the minutes of the Executive Committee. Said motion was duly seconded, put upon its passage and carried.

Oath of Office Administered. - The oath of office as members of the Board of Trustees of the Agricultural and Mechanical College of Kentucky was administered by Judge Barker to Messrs. Clay, Kinkead and Ramsey.

The chairman announced that the next in order of business is the reading of the minutes of the faculty.

Upon motion made by Judge Barker, duly seconded and carried, the reading of the minutes of the faculty was dispensed with for the present.

The chairman announced that next in order of business was the President's report.

Judge Hager came into the meeting at this point.

President Patterson then read his report, which is as follows:

President's Report -

Gentlemen of the Board of Trustees of the Agricultural and Mechanical College of Kentucky.

In submitting this my twenty-second annual report since the reorganization of the college in 1880, I have the pleasure of recording the most successful year, as measured by graduate results, in the history of the college.

The graduating class this year contains fifty-three members - a greater number than the aggregate from 1881 to 1891 inclusive. The growth of the other classes shows equally gratifying results. In the college proper twenty years ago the proportion of matriculates to those enrolled in the Academy and Normal School was about 22% - today it is 63% of the whole.

The applicants for matriculation this year were some-what in excess of last year but a larger number were rejected on entrance examination. This reduces the numbers entered in the catalogue to 594 - 20 below the number reported in the catalogue of 1901. The actual falling off was in the Normal Department, and there principally in the female matriculation. This may be accounted for partly by the partial failure of the crops of 1901, partly from the disappointment felt by the young women that the College Home for females was not completed. As a matter of fact the shortage, twenty in number, was exclusively confined to the Normal Department.

Normal Dept. This connection it may be proper to remark that for several years past the Normal Department has not grown pari passu with some of the other Departments in the College. It is not pushed as some of them are. The Dean of the Normal Course is a man of rare ability and fitness for his work. His services are in great demand outside of Kentucky for the conduct of Teachers Institutes. He has held institutes during the summer season in States North and East and for the coming vacation he has engagements in Texas. While it is gratifying that his reputation procures him renumerative employment outside of the Commonwealth

it is a matter of regret that during the period when patronage should be worked up at home his services are altogether lost to us. It is true that his time is his own and his services go where he is best paid. Still it is no less a matter of regret. I am not, be it understood, complaining of Prof. Roark's disposition of his time. It is nevertheless a regrettable fact.

During the latter part of the year the college attendance has been considerably interered with by the outbreak of two infectious diseases viz: measles and mumps - For weeks many of the occupants of the dormitory were laid up with these diseases, and others were quarantined because of their association with them. This is one of the many disadvantages connected with dormitory life. When an infectious disorder comes among the residents of a dormitory no possible precaution on the part of the college authorities can prevent its spreading, and it is all the worse because the hospitals in the town absolutely refuse to admit patients suffering from these causes - worse still, we have no hospital accommodations whatever. I am often tempted to believe that we should be far better off if no dormitory accommodations existed on the College grounds.

Women's Dormitory - The Legislature before adjournment made as you are aware a supplementary appropriation for a College Home for young women. With the amount now at our disposal we should be able to erect a first class building which should meet all the requirements of the Act of 1900. To the non resident trustees who rendered valuable and effective aid in getting this measure through the General Assembly viz: Messrs. Ferguson, Bradburn, Hager, Clay, McChord and Bell the gratitude and thanks of this Board are due. It is a matter of much regret that appropriations were not made for other much needed buildings viz: Mining Engineering, Mechanical and Civil Engineering, Physics and Normal School building.

The need for the first mentioned was especially urgent. Weeks before the adjournment of the legislature I succeeded in getting the House Committee to agree to a unanimous report in its behalf, but for some unaccountable reason, mainly I think the inactivity or apathy of our local members it was not gotten before the house until a few days prior to adjournment when it was too late to do anything, and yet the general sentiment of both Houses as far as I could gather was very favorable to an appropriation for Mining Engineering.

Through a lack of a suitable building and equipment we shall be placed at a great disadvantage in opening this school for students in the Autumn. However, with the energy of the Dean and his ability to improvise facilities and with the modest sum of \$500 for a preliminary outfit, which he asks and which I hope will be granted, much may be done.

Through disappointed we are not discouraged. The College itself, setting out from beginning quite as small has during those 20 years attained proportions which the most sanguine would not have ventured to forcast! It has triumphed over the hostility of its enemies and the questionable support of some of its friends. "moored in the rifted rock, proof to the tempest's shock "it has been consolidated by the storms and nourished by the rains and the sunshine of the years as they passed by. Let us then take courage and work and wait for better things.

Salaries - One of the most vexatious and constantly recurring questions with which the Board has to deal is that of salaries for the assistants.

For the professors constituting the Faculty proper, a minimum and a maximum was wisely fixed nine years ago. A professor in charge of a department begins with a maximum, say \$1500 and increases by \$100 per annum till the maximum \$2000 is reached. The salary attaches to the professorships—the position and not to the man. When he begins he knows what to expect and when the maximum is reached he is on the same basis with all the rest. Not so with the assistants.

Generally speaking they begin with \$500. By special action of the Board individual cases are dealt with in succeeding years generally through individual solicitation of members of the Board by the applicant, either through letter or in person. The more urgent and persistent are thus advanced in salary while the more diffident and less obtrusive may or may not receive like favor. There is no maximum limit fixed for assistants. Some receive more, some less, and their increments are not always proportionate to merit, to capacity or to length of time in the service a minimum and a maximum should as far as possible be fixed and the number of years intervening between maximum and minimum set forth and the limits as to time and annual increment established. Moreover, as in the case of full professorships the salary should attach to the position and not to the man.

Military Dept. - It is exceedingly desirable that the unsatisfactory state of things growing out of the provisional and temporary arrangements which we have been compelled to make for the conduct of the Military Dept. should cease during the first, second and third years of this interim period, that is under Majors Jones and Carpenter the Military Department was on a tolerably satisfactory footing during the last year it has been unsatisfactory in the extreme. The intemperate habits of the appointee for the last year were greatly detrimental to discipline and progress. On the 8th, of April, on account of an unseemly and unfortunate incident which was but the culumination of a series of irregularities, I was obliged to relieve him and with the aid of the commissioned officers make temporary arrangements for the drill and discipline of the corps. These have worked even better than could have been anticipated and the battalion is now on a very good footing. It has recovered in a large degree what it had lost through the indiscipline and demoralization of the preceeding part of the term.

I have had quite a good deal of correspondence with Army officers on the retired list, one of whom has been especially commended by Secretary Wilson of the Department of Agriculture in whose judgement I have great confidence. I believe that I should now, if authorized by the Board be able to make a judicious selection.

With the exception of some disorders, greatly exaggarated by the newspapers of Lexington, growing out of the matters above referred to the discipline, good behavior, gentlemanly propriety and general character of the students in and out of the class rooms and on and off the college grounds have been the best in the history of the college. It was then a great mortification to all the faculty to see the chorus of abuse, malignant, denunciation and vituperative calumny by which the whole male student body was assailed by the Press of Lexington,

City Press - On Ex parte statements of the most prejudicial kind they were denounced as ruffians, hoodlums and blackguards and the faculty were equally denounced as unfit to govern and unworthy to hold their positions because they did not join in the denunciations of the press and punish wholesale before they had time to investigate the alleged offenses and discover the guilty. I am sorry to say that the newspaper press of Lexington is not slow to take up an evil report against the State College and to disseminate it broadcast over the land, and this disposition seems to be fostered instead of discouraged by persons who should be interested in the maintenance of its good name. Instead of aiding to build up the college which has reflected so much credit upon the Commonwealth and the City and which brings for distribution into this community not less than one-quarter of a million annually, many of it's people instigated by an unscrupolous and hostile press are disposed to depreciate it's wor k, throw obstacles in the path of it's advancement and impede it's efforts to realize it's destiny. The active principle in this hostility may be traced to certain local elements which cared nothing for the college while involved in a struggle for existance. that it has achieved success and stands upon a living basis they are anxious to claim credit for services nevere rendered to control it's policy and to make it subsevient to personal and political ends. Men who did not lift a finger in it's behalf years ago now ask consideration for good offices never rendered and for benevolent intentions never manifested.

But for the persistent influence of the city press this very much to be regretted incident would have created scarcely a ripple of excitement. It would have been investigated fully by the Faculty as it was and a verdict rendered in accordance with the facts as proven. Where so many young men are brought together, many of them thoughtless, full of animal spirits, mischievous perhaps, it is not to be expected that ebullition and effervescence will not sometimes occur and that sometimes channels for the overflow will be made use of which older men would not seek. Altogether the wonder is that under the conditions the things said and done were not more serious. An exhaustive investigation was made by the Faculty, the stenographic testimony of which will, with the report based thereon be submitted with other records of the Faculty for your consideration.

Finances - If the financial situation has been embarrassing hitherto it's gravity is now increased rather than diminished. With a constantly increasing expenditure and a revenue inelastic and stationary the problem is indeed a serious one. Two salaries amounting to \$1800 were added to the list last year. A new appropriation is required for Mining Engineering, additional expenditure for Agriculture and Botany and an increased appropriation for the department of Mathematics, increased outlay for the enlargement of the facilities for Physics, not to speak of possible additions to salaries of assistants. All these mean several thousand dollars in excess of current expenses heretofore with no money to meet them. A deficit of considerable proportions already exists. I commend these disquieting facts to your most serious consideration with the hope that you may somehow be able to adjust means to ends. I beg you however, not to shut your eyes to existing conditions.

The Board now recognized the fact that it cannot anticipate the Morrill fund which is available only for the expenses of the current year for which it is appropriated. You are then shut up to the necessity of borrowing the money to meet the outstanding obligations of the year which closes June 30th, 1902. We cannot afford to risk a collision with the Secretary of the Interior by misappropriation of the Morrill fund.

Anatomy and Physiology - The creation of a new course of study with Anatomy and Physiology as a major, authorized by the Board and announced in the catalogue will strengthen the college and attract students who desire after taking their degree to enter upon the study of medicine. Alrest the nucleus of a good class entered upon the four years course has been formed with the prospect of considerable addition during the ensuing year. The expansion of the course from two to four hours daily work besides the supervision of the laboratory places Dr. Pryor on the footing of a full professorship with the salary of a full professor as a necessary consequence viz. \$1500 the first year with the annual increment of \$100 until as in the case of the other professorships the maximum is reached. The budget of expenditures has been framed on this basis and I request formal ratification of the increase from \$1200 - as heretofore \$1500 as set forth I suggest in this connection an increase of \$200 in the salary of Milford White the valuable and efficient assistant in the Normal Dept.

Milford White's Salary - Salaries - Muncy, Davis, Frankel, Winston. - Milligan, Faig.

He has served for several years on \$1000 per annum, V. E. Muncy should be advanced from \$900 to \$1000. I M. Davis from \$1000 to \$1100. Leon Frankel and J. E. Winston should be advanced from \$800 to \$900. They are both valuable young men and worth more money. Mr. Milligan the carpenter should be advanced from \$600 to \$700. Mr. Faig chief assistant in Mechanical Engineering beyond that of the first assistants in Mathematics, Classics, Normal Department and in the Academy I am in doubt, perhaps it would be well to leave this whole matter in the hands of a discreet committee on the revision of salaries of first and second assistants to collect data and report at the December meeting.

Salaries in Ex. Station - After consultation with Prof. Scovell I commend an advance in salary for the following named persons. Assistants in the Experiment Station, viz:

Mr. Beatty J. N. Harper J. D. Turner W. H. Scherffius T. L. Richmond Geo. Roberts L. D. Averett R. M. Allen	from n n n n n n n n n	\$600 1200 900 900 600 600 600	to 60 60 80 80 80 80 81	\$750 1500 1200 1200 750 750 750
T. D. WAGLECT		600 900 4 80 1600		750 1200 600 1700

and that they with all the other assistants in the Experiment Station be re-elected for the ensuing year. Also that Mr. U. G. Campbell be employed at \$600.

Re-election - Various Emp. Recommended. - I also recommend the re-election of Messrs. Sawyer, Johnson, Faig, Milford White, Winston, Frankel, Logan, Davis and Muncy for the collegiate year 1902-3.

Chemistry Bldg., I commend to your consideration the reference in the report of Dr. Kastle to a new building for Chemistry provided for by the withdrawal of the interest which the college has in the Experiment Station Building which amounts to \$9000 as determined by the committee appointed for this purpose whose report was adopted by the Board.

The expansion of this Department is a matter of legitimate pride and the additional space required by it's growth is urgent and should be met.

Prof. Mathews. - I think that the college should henceforth have the exclusive control of the services of Prof. Mathews. This would withdraw him from compensated service in the Experiment Station and give his whole time to college work. Prof. Mathews would, however, with the consent of the college give voluntary service at times to the Experiment Station in experimental work for the joint benefit of the College and Station, and Prof. Scovell would allow an equivalent amount of time to be given by Prof. May to the college in lectures on Animal Husbandry.

The withdrawal of Prof. Mathews from compensated Station work is rendered necessary for the growing demands upon his time for college work in Botany, Agriculture and Horticulture. The matriculation in these latter subjects is likely to grown in the near future. We consequently (need) more time for these subjects than has been allotted to them hitherto.

I have discussed these matters with Prof. Scovell and he consents to the arrangement proposed. This will of course involve the payment of all of Prof. Mathews salary by the College.

Prof. Anderson. - In regard to the report of Prof. Anderson recommending the creation of another full professorship and appointment of another assistant, while I realize the value of the proposed changes I feel that to comply with his wishes would in the present condition of the finances only involve us in deeper difficulties. So with the other expenditures which he asks.

Dept. Physical Culture - I desire to call the attention of the Board to the organization of the Male Department of Physical Culture. We have an excellent gymnasium and well equipped. We have employed a physical director at a salary of \$1000 per annum. Reports come to me, the accuracy of which I am not prepared either to affirm or deny, but the import of which is that results commensurate with our facilities and expenditures have not been obtained; that instruction was irregular and lacked knowledge of the subject. These statements may not be true, but they suggest the expediency of inquiry.

Female Dept. Physical Culture - The organization of the female Dept. of Physical Culture has been quite successful and has fully justified the employment of Miss F. G. Offutt. Her instruction seems to be based upon correct principles - her knowledge of her subject complete and her enthusiasm and energy all that could be required. I have often heard the efficiency of her department brought into marked contrast with the alleged looseness of organization and instruction in physical culture under the Physical Director who has the training of male students in charge.

In conclusion I beg to thank the Board for the continued evidence of confidence and support given me in my efforts to build up the institution.

"By mutual confidence and mutual aid great deeds are done and great discoveries made" is as true now as it was 2400 years ago. Great institutions grow by successive enlargement and accretions.

To build is the work not of a single life time but of generations.

That it shall grow and expand into a symmetrical whole of continually enlarging proportions requires care and wisdom and forethought and harmonious cooperation on the part of those who legislate and those who administer. I earnestly hope that this spirit may control the management and shape the destiny of the State College of Kentucky in the future as it has done in the past.

I have the honor to be Your Ob't. Servant,

(Signed) Jas. K. Patterson.

The President corrected the number of graduates from 53 to 51.

President Patterson presented with his Report a statement of estimated income and expenditures for the coming year, which is as follows: (See on next page).

Supplement to President's Report - Estimated Expenditures.

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Supplement to Presidents Report - Cont.

Business Agent Mrs. Blackburn Miss Hodges	\$1000 800 600	\$29,900 14,600 6,660
Aubrey	500	15,100 - 9,850 \$76,010
Milligan	700	ψισοιφ
Murray	50 0	
Watchman	360	
Jan itors	1200	
	\$5 ,660	

Estimated Income.

Tax Fees Gym. Furniture	\$31465.93 2498.37 1265.00 375.00 35604.30
1862 - 1890	 - 8464.50 21375.00 \$65443.80

Reference of Pres. Report. - The following motion was made by Mr. Stoll:

It is moved that the President's Report be referred to the committee which is to be appointed on the President's Report.

Said motion was seconded, put upon it's passage and carried.

Reference of Sup. of Pres. Report - The following motion was made by Mr. Stoll:

It is moved that the estimate of income and expenditures presented by President Patterson be referred to the Committee on Appropriations.

Said motion was seconded, put upon its passage and carried.

Question of salaries referred to Standing Committee.

After pretty full discussion of the question of salaries and other expenditures, the following motion was made by Judge Kinkead:

It is moved that all questions of salaries be referred to the standing committee on salaries, to be hereafter appointed by the Chairman. Said motion was duly seconded, put upon it's passage and carried.

Thereupon the following motion was made by Judge Barker:

Com. on Income & Expenditures Appointed.

Be it resolved that a committee of four, consisting of Col. Nelson, Judge Hager, Mr. Fowler and President Patterson be appointed by this Board to investigate and report the income and expenditures of this college, and to devise and suggest some means by which the expenditures for this coming year shall not exceed the income.

Said motion was duly seconded, put upon it's passage and carried.

Thereupon motion was duly seconded, the Board adjourned to meet tomorrow morning at nine-thirty A. M. at the same place.

June 4, 1902 - Met pursuant to adjournment at nine thirty A. M. June 4th, 1902 at the room of the Trustees Gymnasium Building, Lexington, Ky.

Present whole Board except Messrs. Lindsey and Bradburn.

The Chairman announced his Committees, which are as follows:

Standing Committees - On Minutes of the Faculty: Bell Chairman, Nelson and Barker.